

Unité de recherche 1303

Alimentation et sciences sociales

# Antitrust versus industrial policies, entry and welfare

Guy Meunier Jean-Pierre Ponssard Francisco Ruiz-Aliseda

mars 2015

## Working Paper ALISS 2015-01



INRA UR 1303 ALISS 65 bd de Brandebourg 94205 Ivry-sur-Seine France http://www6.versailles-grignon.inra.fr/aliss

## Antitrust versus industrial policies, entry and welfare<sup>\*</sup>

Guy Meunier<sup>*a,b*</sup>

Francisco Ruiz-Aliseda<sup>b</sup>

guy.meunier@ivry.inra.fr

jean-pierre.ponssard@polytechnique.edu

francisco.ruiz-aliseda@polytechnique.edu

<sup>a</sup> INRA–UR1303 ALISS

<sup>b</sup> Department of Economics, Ecole Polytechnique

## October 2014 Preliminary Draft

#### Abstract

In industries with large sunk costs, the investment strategy of firms depends on the regulatory context. We consider ex-ante industrial policies in which the sunk cost may be either taxed or subsidized, and antitrust policies which could either be pro-competitive (leading to divestiture in case of high ex-post profitability) or lenient (allowing mergers in case of low ex-post profitability). Through a simple entry game we completely characterize the impact of these policies and examine their associated dynamic trade-offs between the timing of the investment, the ex-post benefits for the consumers, and the possible duplication of fixed costs. We find that merger policies are dominated by ex-ante industrial policies, whereas the latter are dominated by divestiture policies only under very special circumstances.

JEL-Classification: L1, L4, L5

Keywords: entry, industry dynamic, antitrust policy, divestiture

<sup>\*</sup>The authors gratefully acknowledge the financial support from the Europlace Institute of Finance's Business Sustainability Initiative and from the ANR/Investissements d'avenir (ANR -11- IDEX-0003-02).

## 1 Introduction

In 2013, the UK government struck a deal with the French utility EDF to build the country's first new nuclear plant in a generation (Financial Times, October 21, 2013). The deal guaranteed a price in real terms for 35 years that roughly doubled the current price. In 2014, the UK Competition Commission required that, notwithstanding the late introduction of a new player in 2013 (Mittal), the cement market structure remained too concentrated, and that the dominant players in UK (Lafarge-Tarmac and Hanson) should divest plants to a newcomer (The Telegraph, October 9, 2014). The first example illustrates that industrial policies, and in particular those targeted to mitigate climate change, aim to promote investment possibly to the detriment of the consumers' future welfare due to limited future competition. The second example illustrates that antitrust polices aim to increase current consumer welfare, possibly to the detriment of future investment (and future welfare).

This paper explores the interaction between investment and regulatory policies. We want to capture a fundamental ingredient in the underlying welfare analysis, the interdependencies between such regulatory policies, which may be often shortsighted, and their possible feedback on the long term investment of firms. To this end, we build upon a simple framework used by Cabral (2004) that is known in the literature as the grab-the-dollar game (see Fudenberg and Tirole, 1991, p.127 for a textbook introduction). Grab-the-dollar games are the stationary variant of Fudenberg and Tirole's (1985) seminal work on preemptive strategic investment when the industry exhibits natural monopoly features.<sup>1</sup> In a grab-the-dollar game such as the one we analyze, a limited number of firms repeatedly decide whether or not to invest in a market. Investment is costly and irreversible. After some random time which may eventually be very long and is endogenously determined to some extent, no outsider further invests and the market structure remains stationary. The limited size of the market implies that ex-post market structure may be either profitable or not profitable.

This model provides a stylized and analytically tractable framework to discuss the welfare impact of entry dynamics. Indeed, Cabral (2004) discusses whether some structural characteristics may lead to a situation of over-investment or under-investment. In case of over-investment (under-investment), the total discounted social welfare would increase (decrease) if investment were taxed (subsidized). We revisit this welfare analysis whenever some antitrust policy is put in place before firms choose their investment behavior. We consider

<sup>&</sup>lt;sup>1</sup>As in Fudenberg and Tirole (1985), most of the literature has analyzed games with complete information. In particular, natural extensions of their duopoly setting to one of oligopoly have been studied by Vettas (2000) and Shen and Villas-Boas (2010) (in stationary settings) as well as Argenziano and Schmidt-Dengler (2014) (in nonstationary settings). It is worth noting though that Levin and Peck (2003) have analyzed a stationary variant of Fudenberg and Tirole (1985) when the sunk cost of entry borne by each firm constitutes private information.

three antitrust policies: no intervention, i.e., the base case for the model; a "lenient" policy in which mergers are allowed whenever the ex-post market structure generates a profitability deemed too low; a "pro-competitive" policy in which divestiture is forced whenever the ex-post market structure generates a profitability considered high. The impact of such an active antitrust policy will always be favorable ex-post. The model allows for exploring the feedback of investment on the ex-ante welfare, which constitutes the focus of the analysis.

There is already a significant amount of literature on the interaction of certain competition policies and R&D incentives, pioneered by Segal and Whinston (2007). Shapiro (2012) provides a useful and recent discussion of the interaction of merger policy and R&D, as opposed to the main focus of Segal and Whinston (2007) on exclusionary behavior. Gans and Persson (2013) extend Segal and Whinston's (2007) framework to show that innovation policy and antitrust policy complement each other when firms can engage in cooperative forms of R&D such as licensing. See also Baker (2007) for various economic arguments of when antitrust interventions are most likely to foster innovation. As for R&D, antitrust policy concerns the extent of market power that should be allowed ex-post but both the welfare analysis and the regulatory instruments are quite different from the ones we highlight.

In contrast with the R&D literature, there has been much less research on the interdependence of entry incentives and antitrust policy. To the best of our knowledge, Gowrisankaran (1999) was the first one to point out this issue relative to merger policy. Typically, the welfare analysis of mergers is done in a static framework (see e.g. Salant, Switzer and Reynolds, 1983, and Farrell and Shapiro 1990), but Gowrisankaran (1999) develops a dynamic computational model along the lines of Ericson and Pakes (1995) in which firms endogenously decide whether or not to merge at each period. Allowing for mergers has an impact on the entry probability, the long term market structure, and eventually the associated welfare. This model is intended to illustrate that it could be feasible to carry out a welfare analysis in a concrete antitrust case.

More recently, Mason and Weeds (2013) have examined the effect of merger policy on entry incentives when there is already an incumbent active in the market. They analyze some determinants of the socially optimal merger policy, and then compare it with an entry subsidization policy. Their paper and ours differ in a number of respects: policies in our setting are set before the market structure forms, we focus on varying the size of the sunk costs of entry and the intensity of competition, whereas they study changes in other parameters. We also consider a larger range of policies, such as forced divestiture. Despite these differences, it is worth noting that our results confirm their finding that merger policy is dominated by ex-ante industrial policy when firm subsidies involve negligible distortions at the economy-wide level.<sup>2</sup>

Our model allows for an extensive analysis of the impact of an antitrust policy with respect to three key aspects: ex-post welfare (consumers' surplus and industry profits per period once the market structure becomes stationary), the delay to achieve the stationary market structure, and cost duplication. We shall not only consider allowing or not mergers, but also analyze an antitrust policy which forces divestiture in case that a highly concentrated market prevails ex-post. We obtain a complete characterization of the conditions under which the ex-ante discounted welfare increases when the feedback on investment is taken into account. Moreover, these antitrust policies will be compared to an ex-ante industrial policy which would either subsidize or tax investment.

We shall proceed as follows. In our framework, for analytical tractability, the number of competing firms is limited to two, as in Cabral (2004) and Mason and Weeds (2013). In a static context, the investment cost and the market size would be such that a monopoly is profitable while a duopoly is not. We consider an infinite-horizon setting in which firms decide their investment actions simultaneously. In each period, the situation is one of the following three cases: (i) no firm invested in the past (in which case firms need to decide again whether or not to invest); (ii) there is a monopoly, and; (iii) there is a duopoly. The latter two cases can be seen as absorbing states of the game: the firm(s) active in the market remain in place forever, and the other firm never enters. Following Cabral (2004), it is convenient to formalize the industry characteristics through two key parameters: the ratio of the investment cost to the monopoly profit, and the ratio of the duopoly profit to the monopoly profit. The higher the first parameter, the higher is the potential inefficiency in case of entry cost duplication. The lower the second parameter, the more intense is the ex-post competition in case of duopoly.

Our main contribution is to shed light on the effects of various commonly used policies on the ex-ante incentives to invest in a socially optimal manner given that the industry may end up exhibiting substantial ex-post market power. Thus, we explicitly determine the unregulated probability of entry for all combinations of our two key parameters, and then study how such a probability is affected by the various policies examined (i.e., no regulation, ex-ante industrial policy and ex-post antitrust policies). This allows for an explicit ranking of all policies in terms of welfare. We show that allowing mergers is always dominated by an appropriate ex-ante industrial policy, even though it would almost achieve the same welfare in those cases in which the probability of entry is small. The industrial policy also dominates

<sup>&</sup>lt;sup>2</sup>This result follows from their fourth proposition assuming no extra cost of public funds (R = 1), a welfare function that puts equal weight on consumer surplus and industry profit  $(\lambda = 1)$ , and the lack of "ineffective entry"  $(\rho = 0)$ .

the divestiture policy, except whenever the probability of entry is close to one: in such cases, it would be beneficial to divest a monopoly into a duopoly. As soon as entry becomes less likely, however, we find that a divestiture policy would completely discourage entry. To the best of our knowledge, the current work provides the first welfare comparison of policies that are widely used by government agencies, so we can provide some guidance about their relative pros and cons.

We also believe that our results could motivate applied dynamic analysis in connections with industrial and antitrust issues. That may be particularly relevant and feasible for the cement industry. Indeed this seems quite feasible since Ryan (2013) precisely provides a numerical dynamic model of this industry for the US using the approach of Ericson and Pakes (1995). He shows that the 1990 Clean Air Act Amendment increased by 20 per cent the setup cost for new entrants leading to higher market concentration, lower profit and loss of consumer surplus. Building on the same approach, Perez-Saiz (2014) and Fowlie et al. (2012) investigated how various regulatory policies may indirectly affect the market structure. However, in these applied studies antitrust policies are not explicitly considered in spite of their empirical relevance for cement.

The paper is organized as follows. Section 2 introduces the model, solves it for the base case (unregulated equilibrium), and characterizes the optimal industrial policy. Section 3 analyzes the impact of the antitrust policies (whether to allow mergers or force divestiture). Section 4 provides a numerical illustration of the results. Section 5 concludes by summing up the results, discussing the informational and commitment issues required for an appropriate implementation of the policies under consideration, and suggesting how this work could be extended.

## 2 The model

We consider a market for a homogeneous good and two potential entrants. A firm is active (if it has already entered); otherwise, it is inactive. Any inactive firm can enter the market and immediately become active by paying a fixed sunk cost K > 0. Time is discrete and infinite, and at each time t = 0, 1, ... inactive firms simultaneously decide whether to enter or not. We denote  $\pi_n$  for the individual per-period profit if  $n \in \{1, 2\}$  firms are active in the market, and we assume it is collected at the end of the corresponding period (this is just a normalization). Firms discount future payoffs at rate r > 0, with  $\delta \equiv (1+r)^{-1}$  denoting the discount factor. We assume that

$$0 \le \pi_2 < rK < \pi_1,\tag{A1}$$

so the market has the potential to be profitable for at most one firm and exit never takes place (voluntarily).

The per-period consumer welfare is denoted by  $s_n$  if  $n \in \{1, 2\}$  firms are active. Also,  $w_n \equiv s_n + n\pi_n$  denotes the per-period social welfare generated by  $n \in \{1, 2\}$  active firms. We use capital letters for discounted streams of surplus:  $\Pi_n = \sum_{t=1}^{+\infty} \delta^t \pi_n = \pi_n/r$  for a firm's profit,  $S_n = s_n/r$  for consumers' surplus and  $W_n = w_n/r$  for the social welfare if  $n \in \{1, 2\}$  firms are active from the current date on. For convenience, define  $A_n \equiv W_n - nK$ for  $n \in \{1, 2\}$ .

Note that consumer surplus and social welfare could be written as function of the industry profit:  $w(n\pi_n)$  and  $s(n\pi_n)$  (n = 1, 2), respectively. Thus,  $w_n \equiv w(n\pi_n) = s(n\pi_n) + n\pi_n$ . Welfare is decreasing with respect to the industry profit because of the reduction in (allocative) efficiency. Consumer surplus is decreasing, with a slope lower than -1. We shall assume that the per-period social welfare is weakly increasing and concave in the number of active firms:

$$w_2 \ge w_1 \text{ and } w_1 \ge w_2 - w_1.$$
 (A2)

The second condition in (A2) asserts that the entry of a single firm creates more gross welfare than the addition of a second firm; alternatively, a monopoly achieves more than half the gross welfare gains of a duopoly. A direct implication is that if a monopoly does not create net welfare (i.e.,  $w_1 < rK$ ), then neither will a duopoly.<sup>3</sup>

Our model can be seen as depending on two key parameters:  $\pi_2/\pi_1$  represents the intensity of competition, ranging from 0 (pure Bertrand competition) to 1/2 (collusion);  $rK/\pi_1$ represents the profitability of the market for a monopoly: as  $rK/\pi_1$  increases from  $\pi_2/\pi_1$ to 1, the profitability declines from the limit profitability to sustain a duopoly to the limit profitability to sustain a monopoly.

#### 2.1 Unregulated equilibrium

Given our assumptions on profits, there are two stationary equilibria in pure strategies, with one firm entering in every period and the other staying out. These equilibria are asymmetric, so each firm should anticipate perfectly its role as an entrant or as a firm that remains inactive. From now on, we follow Cabral (2004) and consider symmetric equilibria

<sup>&</sup>lt;sup>3</sup>Assumption (A2) holds for all  $\pi_2 \in [0, \pi_1/2]$  if and only if it holds for  $\pi_2 = 0$ , that is, a monopoly should achieve more than 50% of the maximal welfare. It always holds for the market of a homogeneous product with  $p(q) = a - bq^{\alpha}$  in which  $\alpha > -1$  and  $b\alpha > 0$ . In that case, the percentage welfare loss associated with a monopoly is  $1 - (2 + \alpha)/(1 + \alpha)^{(\alpha+1)/\alpha}$ , which is smaller than 50% (for an extensive discussion of welfare losses in Cournot oligopoly, see Corchón, 2008). Furthermore, if the demand function is concave, Johari and Tsitsiklis (2005) show that the percentage welfare loss is at most 33% for a monopoly.

in stationary strategies. In subgames in which one firm is already active, the other firm chooses not to enter with probability one. The discounted payoff of an active firm when  $n \in \{1, 2\}$  firms have entered is then  $\Pi_n$ , because no further entry will take place. And, when  $n \in \{1, 2\}$  firms have entered, the expected payoff of an inactive firm is zero.

In subgames with no active firm, symmetric behavior can be easily seen to require randomization. In particular, the two inactive firms must be indifferent between entering and waiting one more period to make the entry decision. Suppose that any one of the inactive firms chooses to enter with probability  $p_0 \in (0, 1)$ . Denote the other one's expected payoff if it waits by  $V_w$ , and let  $V_e$  denote its payoff if it immediately enters, so that stationarity yields

$$V_e = p_0 \Pi_2 + (1 - p_0) \Pi_1 - K$$

and

$$V_w = (1 - p_0)\delta \max(V_w, V_e).$$

Because  $V_w = V_e$  in a mixed-strategy equilibrium with stationary strategies, we have that  $V_w = V_e = 0$ , that is, the equilibrium mixing probability  $p_0^*$  solves:

$$p_0^* \frac{\pi_2}{r} + (1 - p_0^*) \frac{\pi_1}{r} - K = 0.$$
<sup>(1)</sup>

It readily follows that the equilibrium probability is

$$p_0^*(\pi_1, \pi_2, rK) = (\pi_1 - rK)/(\pi_1 - \pi_2), \tag{2}$$

with  $p_0^* \in (0, 1)$  if  $\pi_1 > rK > \pi_2$ . The expected payoff of an inactive firm in these subgames is  $E_0^* = 0$ . That all profits from entry are dissipated in expectation because of aggressive entry behavior is clear given that there is room for only one firm in the market. The symmetric equilibrium probability of entry increases as either  $\pi_1$  or  $\pi_2$  grow and as the (per-period) cost of capital rK falls, all of them intuitive results as well.

#### 2.2 Ex-ante industrial policy

Suppose now that a social planner could indirectly control the (nondiscriminatory) entry probability of firms by somehow taxing or subsidizing the sunk cost. Since a higher (lower) sunk cost decreases (increases) the entry probability, taxation (subsidization) could be referred as a situation of "excessive" ("insufficient") entry. This is the approach followed by Cabral (2004): he studies the net welfare marginal welfare gain relative to the sunk cost of entry. Even though he simply focuses on limit cases within the parameter space, we will focus on the entire parameter space, extending his pioneering analysis. To this end, we shall directly derive the optimal entry probability and then obtain the related tax or subsidy as well as the associated welfare.

Recall that  $W_n$  denotes the social welfare when  $n \in \{1, 2\}$  firms are active and that  $A_n \equiv W_n - nK$  for  $n \in \{1, 2\}$ . If the planner chooses an entry probability of p, then the equation of motion for expected welfare given that no firm is yet active is

$$W_0(p) = 2p(1-p)A_1 + p^2 A_2 + (1-p)^2 \delta W_0(p),$$
(3)

which gives

$$W_0(p) = \frac{p[2(1-p)A_1 + pA_2]}{1 - (1-p)^2\delta}.$$
(4)

For  $p \in (0, 1)$ , an increase in the probability of entry on welfare has the following effect (by differentiation of (3))

$$[1 - \delta(1 - p)^2] \frac{\partial W_0}{\partial p} = 2p(A_2 - A_1) + 2(1 - p)(A_1 - \delta W_0).$$
(5)

An increase in the probability of entry makes it more likely that a duopoly results rather than a monopoly (first term on the right hand side), but also makes it more likely that a monopoly results as opposed to having no entry at all (second term). Which aspect dominates depends upon the probability of entry. The following proposition makes this precise.

**Proposition 1** The discounted social welfare stream is (globally) maximized

**Lemma 2** • at p = 0 if  $w_1 \leq rK$ ;

- at p = 1 if  $rK \le w_2 w_1$ ;
- *at*

$$p = \hat{p} \equiv \frac{\sqrt{(2w_1 - w_2)^2 + 4(w_1 - rK)(w_1 + rK - w_2)/r} - (2w_1 - w_2)}{2(w_1 + rK - w_2)/r} \in (0, 1)$$

otherwise.

#### **Proof.** See Appendix.

The social planner trades-off the social cost of capital (rK) against how much competition it would like to generate, keeping also in mind that entry delays may be socially costly. Given these aspects that the planner takes into account, the socially optimal probability of entry captures intuitive features. Indeed, the first two cases are clear: no entry is pursued when the per-period social cost of capital exceeds the per-period welfare generated by a monopoly; also, the immediate entry of the two firms is optimal if discounted welfare with a duopoly relative to a monopoly is higher than the per-period social cost of having one more firm active in the market. In the third case, that is, in circumstances in which a monopoly would be the social planner's preferred market structure if it could directly enforce it, the optimal probability of entry trades-off the probability of excessive entry with the risk of delay. In such a case, the optimal probability of entry can be shown to grow as the per-period cost of capital falls or as the intensity of competition increases.

**Proposition 3** Lowering either  $\pi_2$  or K lead the social planner to pursue a larger extent of entry.

#### **Proof.** See Appendix.

There is a clear tension related to the intensity of competition: if competition is more intense, entry is more desirable but less likely in equilibrium. From a social welfare standpoint, there is insufficient entry for low  $\pi_2$ , and excessive entry for high  $\pi_2$ . As for the entry cost, an increase in K reduces the equilibrium probability of entry as well as the socially optimal one. The monotonicity of the comparison is ambiguous. Still, if the fixed cost is large (close to  $\Pi_1$ ) the probability of entry is close to zero and (from equation (5)) the equilibrium probability of entry is insufficient because of the cost of delaying entry. In that case, a monopoly is much more likely than a duopoly and the intensity of competition has a negligible effect on the comparison. Socially insufficient entry will prevail.

It is worth stressing that in our framework it is equivalent to maximize expected total welfare or to maximize consumers surplus net of the expected subsidy (provided there is no extra cost of public funds). The point is that all the subsidies received by firms are dissipated in increased competition for the market (in equilibrium, expected net profits are null).

More formally, for a subsidy  $\sigma$ , the entry probability is  $p^*(\pi_1, \pi_2, r(K - \sigma))$ . Social welfare in expression (4) could be rewritten by isolating expected consumers surplus and firms' profits. Then with the aid of expression (1), we can eliminate the profits. Altogether,

this gives:

$$W_0(\sigma) = \frac{p^*}{1 - (1 - p^*)^2 \delta} \left[ 2(1 - p^*)(S_1 - \sigma) + p^*(S_2 - 2\sigma) + 2(1 - p^*)(\Pi_1 - (K - \sigma)) + p^*(2\Pi_2 - 2(K - \sigma)) \right]$$
  
$$= \frac{p^*}{1 - (1 - p^*)^2 \delta} \left[ 2(1 - p^*)(S_1 - \sigma) + p^*(S_2 - 2\sigma) \right]$$
  
$$= \frac{p^*}{1 - (1 - p^*)^2 \delta} \left[ 2(1 - p^*)S_1 + p^*S_2 \right] - \overline{\sigma},$$

where  $\overline{\sigma}$  denotes the discounted expected public cost of the ex-ante policy. Treating  $p^*$  as a function of  $\overline{\sigma}$  helps to clarify the trade-off generated by the ex-ante industrial policy: the benefit for consumers owing to a greater probability of entry should be compared with the larger expected budget of the policy.

## 3 Ex-post antitrust policies

Two antitrust interventions are considered in this section: allowing duopolists to merge or forcing a monopolist to divest. Intuitively, allowing mergers would be appropriate in case of insufficient entry, whereas divestiture would be desirable in case of excessive entry. However, each antitrust intervention modifies the probability of entry through a modification of the ex-post profit of firms. Our analysis will clarify the relationship.

#### 3.1 Decentralized entry with merger in duopoly

We first consider a situation where the social planner allows firms to merge if the market structure happens to be a duopoly. When firms are allowed to merge, there is a welfare loss in the duopoly case relative to the unregulated equilibrium. The possible gain arises from the greater incentive to enter the market, though. If there is already excessive entry allowing merger would both increase long-run inefficiencies associated to cost duplication and short-term inefficiencies associated to market power. By contrast, it could be welfare enhancing to allow merger in situations in which there is insufficient entry. This gives the following proposition.

**Proposition 4** Allowing mergers can only be welfare enhancing in a situation of insufficient entry.

Further clarification of the relationship between this antitrust policy and insufficient entry can be obtained using Proposition 3. If entry is insufficient because competition is too intense, softening competition by allowing merger cannot increase welfare. However, if entry is insufficient because of a large fixed cost that is hardly covered by monopoly profit, it could be welfare enhancing to promote entry by allowing mergers. In such a case, a monopoly is much more likely than a duopoly and still better than nothing, so sacrificing welfare in the (unlikely) duopoly outcome is worthwhile.

**Proposition 5** For all  $\pi_2$  there is a threshold entry cost  $\tilde{K}(\pi_2)$ , lower than  $\pi_1/r$ , such that mergers should be allowed for  $K > \tilde{K}$ .

**Proof.** See Appendix.

#### **3.2** Decentralized entry with asset divestiture in monopoly

Asset divestitures only concern monopoly situations, and they are modeled in a simple way: if only one firm happens to enter the industry, the regulator (instantaneously) forces it to resell half of its assets. Two cases need be distinguished: resale to an outsider firm or resale to the firm that remains inactive. The latter case is more complicated since a waiting motive may arise, so we first discuss the former case, and then extend the results to the latter one.

We assume that purchasing divested assets allows a firm to avoid having to pay K. In these conditions, the divestiture results in a duopoly without duplication of the fixed costs, so  $s_1$  is equal to  $s_2$  and  $A_1 = A_2 + K$ .

The regulator cannot directly control the entry probability but it can indirectly do so via the value of the assets divested. More precisely, we assume that the regulator can choose  $\alpha$  the share of the value of divested assets that the divested monopoly obtains, so  $\pi_1 = (1 + \alpha)\pi_2$ , where  $\alpha \in [0, 1]$  is some parameter that captures the incumbent's bargaining power. If the planner set institutional rules that induced intense competition for the divested assets,  $\alpha$  would be close to 1; in a situation close to asset expropriation,  $\alpha$  would be close to 0, however. Even if the regulator might not have a large control over  $\alpha$  in some occasions, providing the planner with this lever is useful from an abstract point of view, since it enjoys an additional instrument to implement its desired outcome. As we shall see, the social planner cannot improve upon ex-ante industrial policies in many situations even in the best case scenario in which it has this extra lever at its disposal. And even if it can, this requires a very precise knowledge of industry features, since small mistakes in their assessment may have dramatic consequences. As we argue in the next section, this lack of robustness, coupled with the possibility that it may be hard for the regulator to commit ex-ante to a specific value of  $\alpha$ , suggests that it is hard to defend divestitures as an approach preferred over ex-ante industrial policy.<sup>4</sup>

Turning to the formal analysis, when a firm foresees that a monopolist will be (immediately) forced to divest, the equilibrium entry probability becomes

$$p_0^* = \frac{(1+\alpha)\pi_2 - rK}{\alpha\pi_2},$$
(6)

which is an increasing function of  $\alpha$ , as one would expect. By choosing  $\alpha$ , the regulator can modify the probability of entry without affecting the ex-post efficiency. However, the regulator is constrained by the total value of the assets. Recalling that  $\pi_2$  represents the extent of competition when in duopoly, one can then prove the following result.

**Proposition 6** Suppose that the planner can fully control the price of divested assets. Then there exists  $\overline{\pi}_2 \in (rK/2, rK)$  such that

- If  $\pi_2 > \overline{\pi}_2$ , then the planner's optimal choice is  $\alpha^* < 1$ .
- If  $\pi_2 < \overline{\pi}_2$  then the planner's optimal choice is  $\alpha^* = 1$ .
- If  $\pi_2 < rK/2$ , entry never occurs and the expected welfare is null.

#### **Proof.** See Appendix.

The proposition highlights the fact that if competition is anticipated to be mild, entry is not highly desirable, and in addition the value of divested assets is high. Consequently, the regulator can implement the optimal degree of entry given the ex-post duopoly structure by giving a only a share of the value of divested assets to the divested monopoly. If competition is intense, entry is highly desirable but not very profitable. Taking into account that the regulator is constrained by the low value of divested assets, the firm that initially entered as monopolist gets the full value of its divested assets. This will still induce insufficient entry from a welfare perspective, given the allocative efficiency of a duopoly. In the extreme case in which competition is very fierce and the fixed cost of entry is relatively high, asset divestiture completely eliminates the incentive to enter and the expected welfare is null. In such a case, a duopoly does not generate enough profit to cover the fixed cost.

**Proposition 7** There is a threshold  $\tilde{\pi}_2 \in (rK/2, \overline{\pi}_2)$  such that expected welfare is strictly higher with asset divestiture than without it if and only if  $\pi_2 > \tilde{\pi}_2$ .

<sup>&</sup>lt;sup>4</sup>Note also that divestiture has no ex-post social costs (e.g., no share of K needs to be paid by the firm that gets the divested assets), so the scenario we consider should be highly favorable towards divestiture.

**Proof.** See Appendix.

This proposition can be compared to Proposition 4. When competition is mild (i.e.,  $\pi_2$  has a high value), if there is excessive entry, divestiture will be welfare enhancing as long as the regulator controls the resale value of the assets. In that case, divestiture achieves both a short-term gain by enhancing competition in the product market and a long-term one by reducing the extent of entry. However, as will be shown shortly in our illustration, it may well hold that divestiture is welfare enhancing even if there is insufficient entry. This situation arises if the gain in the post-entry welfare compensates the fall in the probability of entry. Our illustration will also show that this gain rapidly turns into a loss as the intensity of duopoly competition increases. With intense competition, the full value of a duopoly is so low that firms are reluctant to enter and welfare is reduced. At the extreme, asset divestiture fully discourages entry. To sum up, while we could expect that divestiture would be an appropriate policy whenever there is excessive entry, a detailed analysis shows that the situation is not clear-cut.

Suppose now that the assets up for resale are bought by the other potential entrant. If only one firm enters, the other firm obtains a profit  $(1 - \alpha)\pi_2$  from the divested assets. This profit should be taken into consideration by a firm contemplating the profitability of entry. Suppose that a firm enters with probability  $p_0$ . Then, if the other firm enters with probability  $p_0$  as well, the firm must expect to gain

$$V_e = p_0 \Pi_2 + (1 - p_0)(1 + \alpha) \Pi_2 - K.$$

Staying out yields

$$V_w = p_0(1 - \alpha)\Pi_2 + (1 - p_0)\delta \max(V_e, V_w).$$

In equilibrium,  $V_w = V_e$  must hold, so the equilibrium entry probability  $p_0^*$  solves

$$p_0^* \Pi_2 + (1 - p_0^*)(1 + \alpha) \Pi_2 - K = p_0^* (1 - \alpha) \Pi_2 \frac{r + 1}{r + p_0^*}.$$

The left-hand side is the value of entering, which is decreasing with respect to the probability that the rival enters, and the right-hand side is the value of waiting and possibly obtaining the divested assets, which increases with the probability of the rival's entry. From this equation, one can conclude that there is a unique equilibrium probability of entry, it is positive if  $(1 + \alpha)\Pi_2 > K$  and null otherwise.

In that case, the equilibrium probability of entry is still increasing with respect to  $\alpha$ : for  $\alpha = 1$ , it is equal to the probability obtained with a third party given by equation (6); otherwise, it is strictly lower if it is positive (i.e., when  $\alpha > (K - \Pi_2)/\Pi_2$ ) or obviously it is null. Similar results as those in Propositions 6 and 7 could be obtained, but the value of the divested assets that a monopoly obtains should be larger in that case, that is, the regulator should anticipate that the perspective of obtaining the divested assets will soften the incentive to enter.

## 4 An illustration

#### 4.1 A linear specification

To illustrate our findings, let us assume that the inverse demand is P(q) = a - bq for a total production q and that the marginal cost production is constant, in which case we can set it equal to zero without loss of generality. The unregulated monopoly profit is obtained for a quantity of  $q_m = a/2b$  and it is equal to  $\pi_m = bq_m^2 = a^2/4b$ . Welfare can be written as a function of the total production q:  $w(q) = (a - bq/2)q = s(q) + \pi(q)$ , where  $s(q) = bq^2/2$  stands for consumer surplus and  $\pi(q)$  for industry profit. Note that Assumptions (A1) and (A2) are satisfied. Both consumers surplus and welfare could be written as a function of the industry profit  $\pi^I$  as follows: the profit obtained with a production q is  $\pi^I = (a - bq)q = \pi_m - b(q - q_m)^2$ , so that the quantity  $q(\pi^I) > q_m$  corresponding to profit  $\pi^I$  is  $q(\pi^I) = q_m + [(\pi_m - \pi^I)/b]^{1/2}$ , and consumer surplus and total welfare are  $s(q(\pi^I))$  and  $w(q(\pi^I))$ , respectively.

The results can be displayed in a two-dimensional diagram. The horizontal axis represents  $rK/\pi_1$  varying from 0 to 1, whereas the vertical axis represents  $\pi_2/\pi_1$  varying from 0 to .5 (that is, as q goes from a/b to  $q_m$ ). In the area in which  $\pi_2/\pi_1 < rK/\pi_1$ , Assumption (A1) is satisfied, i.e. the equilibrium probability of entry is smaller than 1. Otherwise, it is equal to 1 and the market structure is a duopoly. In the former area, the entry probability declines as  $rK/\pi_1$  increases and becomes null exactly when  $rK/\pi_1 = 1$ . In the latter area, our model should be extended to allow for more competitors.

Without loss of generality we take a = 1 and b = 1/4 so that  $\pi_1 = 1$ ; the discount rate is r = 0.1, so  $\Pi_1 = 10$ . The gross welfare associated to a monopoly is  $W_1 = 15$ , whereas the maximum gross welfare obtained with a Bertrand duopoly is  $W_2 = 20$ .

#### 4.2 Comparison of the policies

Given this specification, we first derive the areas in which there is insufficient entry (I) or excessive entry (E) respectively (Figure 1(a)). In case of insufficient entry, the darker area depicts a configuration in which the optimal subsidy leads to an entry probability of

1, extending the duopoly area to the right. Conversely for the case of excessive entry, the duopoly area is restricted on the left.

In Figure 1(b) we depict the optimal antitrust policy. As expected, merger policy dominates only in the area in which there is insufficient entry (Proposition 3). Divestiture may be optimal whenever these is excessive entry but this is neither necessary nor sufficient. We can gain further insights from these results by drawing the welfare as a function of  $\pi_2/\pi_1$ for two given values of  $rK/\pi_1$ , namely 0.6 (high monopoly profit) and 0.9 (low monopoly profit). This gives Figure 2. For comparison, the welfare obtained with a regulated monopoly (in which the profit is capped at rK) would be approximately 17.5. Observe, on the one hand, that an ex-ante policy always dominates merger, although the difference gets smaller as  $rK/\pi_1$  becomes close to 1. On the other hand, divestiture may be better than an ex-ante policy, but it may also be much worse; in case of intense duopolistic competition (low  $\pi_2$ ), a divestiture policy might totally discourage entry.



Figure 1: Optimal policy as a function of the intensity of competition and sunk cost.



Figure 2: Welfare as a function of the degree of competition.

#### 4.3 How each policy balances the trade-offs

Each policy trades-off three aspects: (i) the ex-post market structure (a duopoly being more favorable to the consumers; more generally, the probability of getting a monopoly versus that of getting a duopoly); (ii) the delay in obtaining such ex-post market structure (the earlier the better, so, everything else equal, a higher probability of entry would be better), and; (iii) the expected discounted investment costs (a duopoly duplicates fixed costs). Figure 3 and Figure 4 explicit the trade-offs associated to each policy.

Take the no-merger policy as the benchmark (section 2.1). In a configuration such as  $\pi_2/\pi_1 = 0.4$  and  $rK/\pi_1 = 0.6$ , we have excessive entry (see Figure 1). An ex-ante policy would tax investment, increase the delay, make a monopoly situation more likely and reduce the overall expected investment cost. A divesture policy would increase the delay even further, make sure that a duopoly prevails, and reduce the expected fixed cost even more. As can be seen in Figure 2 (left panel), divestiture dominates the ex-ante policy; alas, as soon as  $\pi_2/\pi_1 < 0.3$ , divestiture leads to no entry. For  $rK/\pi_1 = 0.9$ , the range on which divestiture dominates shrinks to approximately [0.46, 0.5] (see right panel of Figure 2).

As can be seen in Figures 3 and 4, a merger policy arbitrates in favor of reducing the delay, at the cost of guaranteeing that a monopoly prevails and at the expense of increasing the entry cost. It is only appropriate in case of insufficient entry due to a very high investment cost relative to the size of the market (i.e.  $rK/\pi_1 = .9$ ). Then its sensitivity relative to  $\pi_2/\pi_1$ is low. The interested reader will note in Figure 5 that differences among policies persist in the neighborhood of  $\pi_2/\pi_1 = .5$  for  $rK/\pi_1 = .9$ .



Figure 3: Expected delay before entry as a function of the degree of competition.



Figure 4: Expected cost as a function of the degree of competition.



Figure 5: Zoom of Delay and Expected cost as a function of the degree of competition for  $K=0.9\pi_1/r$ 

#### 4.4 Why a dynamic structure matters

The linear specification can also help to understand the effect of the dynamic structure of our framework. To do so, it is worth comparing our dynamic game to a "static game" in which firms first decide whether to enter and then produce to earn the stream  $\Pi_i$  for i = 1, 2. This is the typical framework of a two-stage entry game, and Mason and Weeds (2013) analyze merger control in such a framework. The difference with the dynamic game is that entry, in the static game, occurs only once and if a firm does not enter it will never do so. From the firms' point of view, the value of entering and staying out are the same in the dynamic and the static game, so that the equilibrium probabilities of entry are identical in the two games. However, from a welfare perspective, entry is more valuable in the static game than in a dynamic game because entry cannot be postponed to the next period in the former case. The implications are that insufficient entry is more frequent and hence the ex-ante industrial policy consists of a larger entry subsidy in the static game than in the dynamic one. Any antitrust intervention that decreases the probability of entry has a larger long-term welfare cost in the static game. Consequently, the dynamic framework is more favorable to no merger and divestiture than the static one. To illustrate and quantify the difference, the optimal antitrust policy in the static game for our linear specification is depicted in Figure 6.



Figure 6: Comparison of the antitrust policies in a two-stage game

## 5 Conclusion

We have proposed a model in which industrial and antitrust policies can be compared taking into account the dynamic feedback that these policies generate on the firms' investment strategies. In our model, two firms repeatedly compete (through incurring or not a sunk fixed cost) for a natural monopoly situation: in case only one firm invests, it will secure the market; in case both firms invest, the discounted stream of duopoly profit will not compensate the sunk cost of entry. An ex-ante industrial policy takes the form either of a tax or a subsidy for the investment that allows the regulator to decrease or increase the extent of entry. An ex-post antitrust policy may either (if pro-competitive) divest a monopoly into a duopoly or (if lenient) allow a duopoly to merge into monopoly.

We compare these policies in terms of their discounted welfare, which captures consumers' surplus, entry delays and the possible duplication of fixed costs. Usually, the industrial policy dominates the antitrust policies. A lenient policy is relatively good whenever the sunk cost is so large that the entry probability is very small: in such cases, the loss in consumers' surplus of allowing a duopoly and the duplication of fixed cost are more than compensated by the reduction in the entry probability; still, an ex-ante industrial policy would achieve a somewhat higher welfare. A pro-competitive policy is better than an industrial policy in specific circumstances, that is, whenever the probability of entry is close to one, but as this probability decreases such a policy would quickly destroy all investment incentives. Moreover, in order to be really better than the ex-ante policy, the bargaining power of the monopolist when reselling its assets may have to be closely monitored by the regulator.

These policies also differ in terms of commitment. An industrial policy is a once-and-forall commitment. For antitrust policies, it would be better to announce a lenient policy and then adopt a pro-competitive policy once the market structure materializes, which casts some shadows on their actual effectiveness. It would be interesting to pursue some case study in order to identify perverse effects: as mentioned in the introduction, an environmental policy typically encourages investment through subsidies, whereas ex-post antitrust authorities are inclined to "hold up" the profits associated with the entry barriers created by this investment. This is the more so given that in practice these policies are in the hands of distinct agencies.

To further pursue the comparison between policies, we believe that it would be worthwhile to extend our model to n > 2 firms. For instance, assume that the market size is such that it can profitably accommodate 3, 4 or 5 firms and say that n = 7. Without any policy, the long term market structure may be 3, 4, 5, 6 or 7. The impact of an industrial policy is easily extended: this market structure can be made either more concentrated (through a tax) or less concentrated (through a subsidy). A lenient antitrust policy may not result into a highly concentrated market structure since this could encourage re-entry. In a way it is somewhat auto-regulated. A pro-competitive antitrust policy need to consider what is a too concentrated market structure (3, 4 ... incumbents) and what is a "good" ex-post market structure (7, 6 ... incumbents). We suspect that the benefit of a pro-competitive policy depends on the capacity of the regulator to fully appreciate the structural characteristics of the industry while the benefit of a lenient policy would require much less of such a capacity. We believe that our results shed some light on this issue, but these more complex situations would need to be further explored in an analytical framework.

#### References

Argenziano, R., & Schmidt-Dengler, P. (2014). Clustering in N-Player Preemption Games. Journal of the European Economic Association, 12(2), 368-396.

Baker, J. B. (2007). Beyond Schumpeter vs. Arrow: How Antitrust Fosters Innovation. Antitrust Law Journal, 575-602.

Cabral, L. (2004). Simultaneous Entry and Welfare. European Economic Review, 48(5), 943-957.

Corchón, L. C. (2008). Welfare Losses under Cournot Competition. International Journal of Industrial Organization, 26(5), 1120-1131.

Ericson, R., & Pakes, A. (1995). Markov-Perfect Industry Dynamics: A Framework for Empirical work. The Review of Economic Studies, 62(1), 53-82.

Farrell, J., & Shapiro C. (1990). Horizontal Mergers: An Equilibrium Analysis. The American Economic Review, 80(1), 107-126.

Fowlie, M., Reguant, M., & Ryan, S. (2012). Market-Based Emissions Regulation and Industry Dynamics. NBER Working Paper, (w18645).

Fudenberg, D., & Tirole, J. (1985). Preemption and Rent Equalization in the Adoption of New Technology. The Review of Economic Studies, 52(3), 383-401.

Gowrisankaran, G. (1999). A Dynamic Model of Endogenous Horizontal Mergers. The RAND Journal of Economics, 56-83.

Johari, R., & Tsitsiklis, J. N. (2005). Efficiency Loss in Cournot Games. Harvard University.

Levin, D., & Peck, J. (2003). To Grab for the Market or to Bide One's Time: A Dynamic Model of Entry. Rand Journal of Economics, 536-556.

Mason, R., & Weeds, H. (2013). Merger Policy, Entry, and Entrepreneurship. European Economic Review, 57, 23-38.

Perez Saiz, H. (2014). Building New Plants or Entering by Acquisition? Firm Heterogeneity, Identification, and Entry Barriers. Forthcoming in the RAND Journal of Economics.

Ryan, S. P. (2012). The Costs of Environmental Regulation in a Concentrated Industry. Econometrica, 80(3), 1019-1061.

Salant, S.W., Switzer S. & Reynolds, R. J. (1983). Losses from Horizontal Merger: The Effects of an Exogenous Change in Industry Structure on Cournot-Nash Equilibrium. The Quarterly Journal of Economics, 98(2), 185-199.

Segal, I., & Whinston, M. D. (2007). Antitrust in Innovative Industries. The American Economic Review, 97(5), 1703-1730.

Shen, Q., & Villas-Boas, J. M. (2010). Strategic Entry before Demand Takes off. Management Science, 56(8), 1259-1271.

Vettas, N. (2000). On Entry, Exit, and Coordination with Mixed Strategies. European Economic Review, 44, 1557-1576.

### APPENDIX

**Proof of Proposition 1.** Note that  $A_1 = w_1/r - K \leq 0$  implies that  $A_2 \leq 2A_1 \leq 0$  because we have assumed that  $w_2 - w_1 \leq w_1$ . So  $A_1 \leq 0$  implies the expression in (4) is nonpositive and clearly maximized at p = 0.

Turn now to the case in which  $A_1 > 0$ . Using expression (4) after multiplying through by  $\delta$  yields that

$$A_1 - \delta W_0 = \frac{A_1[1 - \delta(1 - p)^2] - \delta p^2 A_2 - 2p(1 - p)\delta A_1}{1 - \delta(1 - p)^2},$$

so expression (5) can be rewritten as

$$\frac{\partial W_0}{\partial p} = 2 \frac{p[1 - (1 - p)\delta](A_2 - A_1) + (1 - p)(1 - \delta)A_1}{[1 - \delta(1 - p)^2]^2}.$$
(7)

If  $A_2 \ge A_1$  (i.e.  $w_2 - w_1 \ge rK$ ) then  $\partial W_0 / \partial p > 0$  for all  $p \in [0, 1]$  and  $W_0$  is maximized by choosing p = 1.

If  $A_2 < A_1$  (i.e.  $w_2 - w_1 < rK$ ), from (7) the derivative is positive for p = 0 and negative for p = 1, so that (the numerator being a second order polynomial) both first-order and second-order conditions are satisfied at (and only at)

$$\hat{p} = \frac{r}{2(A_1 - A_2)} \left[ \left[ (2A_1 - A_2)^2 + 4A_1(A_1 - A_2)/r \right]^{1/2} - (2A_1 - A_2) \right].$$

Hence,  $W_0(p)$  is maximized at  $p = \hat{p} \in (0, 1)$ .

**Proof of Proposition 3.** Since the welfare under duopoly,  $w_2$ , is a decreasing function of  $\pi_2$  (recall that  $w_2 \equiv w(2\pi_2)$ ), it follows (from (7)) that

$$\frac{\partial^2 W_0}{\partial \pi_2 \partial p} = \frac{4p[1-(1-p)\delta]w'}{[1-\delta(1-p)^2]^2} < 0$$

and

$$\frac{\partial^2 W_0}{\partial K \partial p} = -\frac{2\{p[1 - (1 - p)\delta] + (1 - p)(1 - \delta)\}}{[1 - \delta(1 - p)^2]^2} < 0$$

The strict concavity of  $W_0(p)$  whenever  $w_1 \ge rK > w_2 - w_1$  yields the desired result. **Proof of Proposition 5.** In order to analyze the situation, it is worth considering the expected consumers surplus:

$$S_0(s_1, s_2, r, p) = \frac{2p(1-p)s_1/r + p^2s_2/r}{1 - \delta(1-p)^2}$$

Expected firms profits are null at equilibrium, so expected welfare is equal to expected consumer surplus. Consumer surplus only depends indirectly, via the entry probability, on the fixed cost K, property that will be exploited in what follows.

In particular, we show that the difference between the expected consumer surplus with merger and the expected consumer surplus without merger is positive for large K. First, note that the difference in expected consumers surplus is continuous and null for  $K = \pi_1/r$ . Second, the effect of K on expected consumer surplus is (by analogy with equation (7)):

$$\frac{dS_0}{dK} = \frac{\partial S_0}{\partial p} \frac{p_0^*}{\partial K} = -\frac{2\{p_0[1 - (1 - p_0)\delta](s_2 - s_1) + (1 - p_0)(1 - \delta)s_1\}}{(\pi_1 - \pi_2)[1 - \delta(1 - p_0)^2]^2}.$$

When K goes to  $\pi_1/r$  from below, the equilibrium probability goes to 0, and the derivative of consumer surplus goes to  $-2(1-\delta)s_1/(\pi_1-\pi_2)$ . Given that  $\pi_2 = \pi_1/2$  with merger, while  $\pi_2 < \pi_1/2$  without merger, the derivative of the difference of consumers surplus is negative for large K. Finally, the difference of expected consumers surplus with and without merger is decreasing for large K and null at  $K = \pi_1/r$ , so there must be a range of K such that the difference is positive.

**Proof of Proposition 6.** Welfare is quasi-concave with respect to the entry probability (c.f. proof of Proposition 1). The equilibrium probability  $p_0^*((1 + \alpha)\pi_2, \pi_2, rK)$  is increasing with respect to  $\alpha$ . Therefore, welfare is first increasing then decreasing w.r.t.  $\alpha$ , and it is maximized either at an interior solution such that  $p_0^* = \hat{p}$ , or at  $\alpha = 1$ . The former arises if and only if  $p^*(2\pi_2, \pi_2, rK) > \hat{p}$ .

The equilibrium probability  $p_0^*(2\pi_2, \pi_2, rK)$  is increasing w.r.t.  $\pi_2$ . The optimal probability  $\hat{p}$  is increasing with respect to the duopoly welfare  $w_2$  (from the first order condition (7)), so it is decreasing w.r.t. to the duopoly profit. Furthermore, for  $\pi_2 \geq rK/2$ ,  $p^*(2\pi_2, \pi_2, rK) = 0$  while  $\hat{p} > 0$ . Thus, there is  $\overline{\pi}_2 > 0$  such that  $\alpha^* = 1$  if and only if  $\pi_2 \leq \overline{\pi}_2$ .

**Proof of Proposition 7.** Let us respectively denote  $W_0^D(\pi_2)$  and  $W_0(\pi_2)$  for the expected welfare with divestiture (and optimal  $\alpha$ ) and the expected welfare without divestiture as functions of  $\pi_2$ .

If  $\pi_2 \geq \overline{\pi}_2$ , then asset divestiture induces the optimal probability of entry given that there is a post-entry duopoly. Without asset divestiture, the ex-post welfare is lower if one firm enters, so the expected welfare is lower whatever the entry probability is. Therefore, the expected welfare without divestiture is lower than the optimal expected welfare with divestiture:  $W_0(\pi_2) < W_0^D(\pi_2)$ . However, if  $\pi_2 < \overline{\pi}_2$  the expected welfare with divestiture is sub-optimal, in the sense that the probability of entry is sub-optimal. The probability of entry is null for  $\pi_2 = rK/2$ , and  $W_0^D$  is null for lower  $\pi_2$  while  $W_0(\pi_2) > 0$  in such cases. By continuity, there must exist  $\tilde{\pi_2} \in (rK, \overline{\pi_2})$  such that  $W_0^D(\pi_2) > W_0(\pi_2)$  if and only if  $\pi_2 > \tilde{\pi_2}$ .